



ESSILOR: WORLD LEADER IN CORRECTIVE LENSES



5.67 € Bn **REVENUE***

495

MILLION LENSES MANUFACTURED**





distributed in

+100

COUNTRIES ON 5 CONTINENTS 62

COUNTRIES in which Essilor operates +300

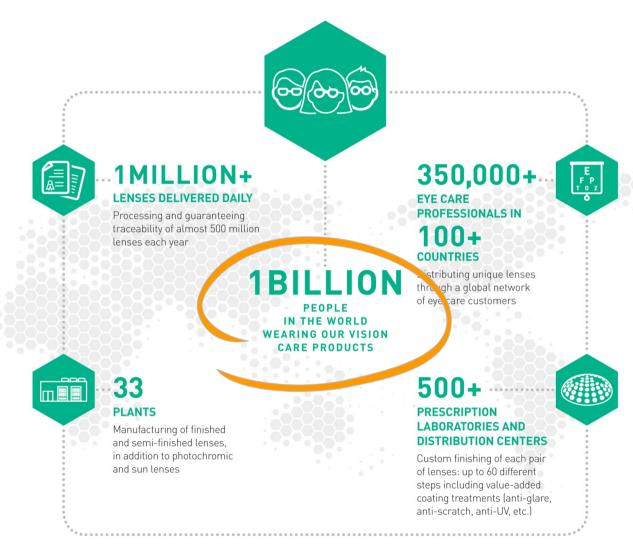
NEW PRODUCTS marketed in 2014 58,032

EMPLOYEES***

SERVING INDIVIDUAL NEEDS ON A MASS SCALE









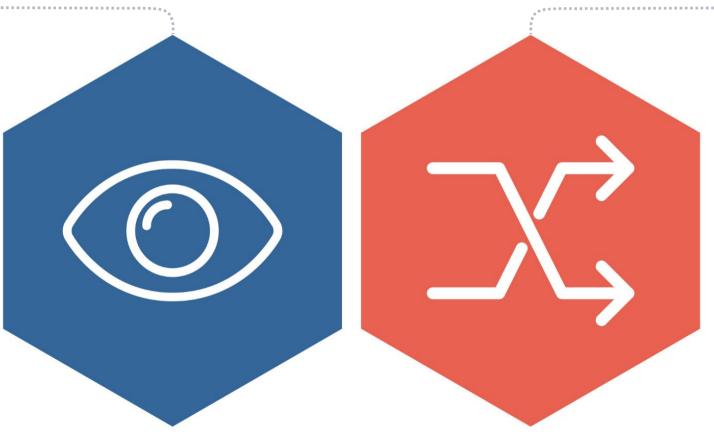
BUT WE STILL NEED TO SEE CHANGE





SEE

Impaired vision is the most common disability in the world, yet its impact on society is largely unrecognized.



CHANGE

As a world leader and pioneer in the vision care industry, Essilor is creating new pathways to shared value through partnership, inclusive business and strategic giving.



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POOR VISION: THE WORLD'S LARGEST HANDICAP



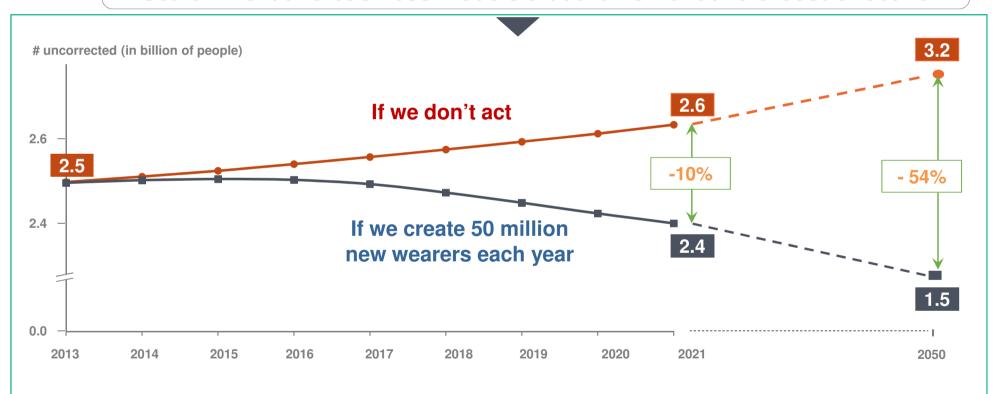


OUR AMBITION: REVERSE THE TREND





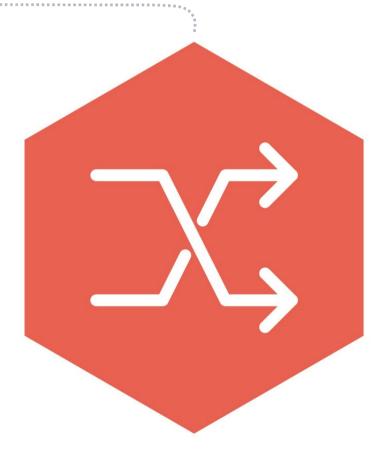
Create 50 million new wearers per year by 2020 Scale innovative business models that are non-dilutive & cost-effective







INNOVATING INNOVATION







2013: CREATION OF A UNIQUE 2-TIER GOVERNANCE TO ACCELERATE OUR RESPONSIBLE BUSINESS INITIATIVES

Executive Committee

Chief Corporate Mission Officer

Reporting directly to the Chairman and CEO

Board of Directors

Corporate Social Responsibility Committee







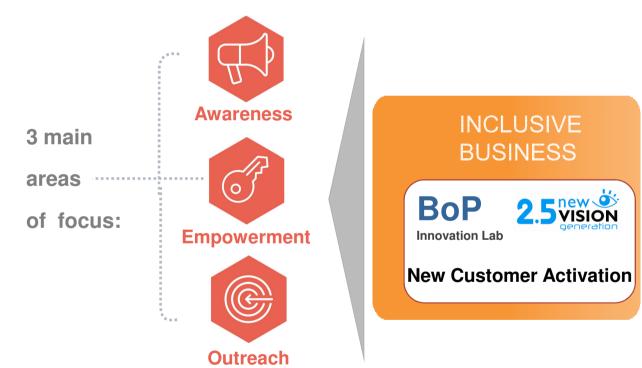








A GLOBAL DIVISION TO ADDRESS THE NEEDS OF THE 2.5 BILLION UNCORRECTED AND DRIVE OUR LONG-TERM GROWTH



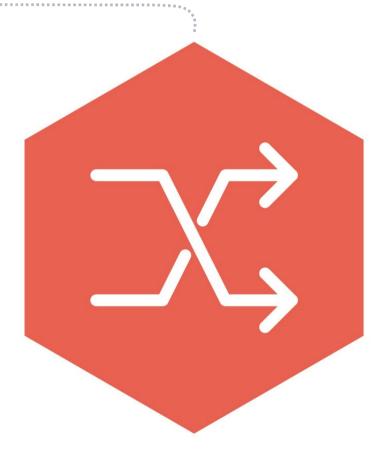








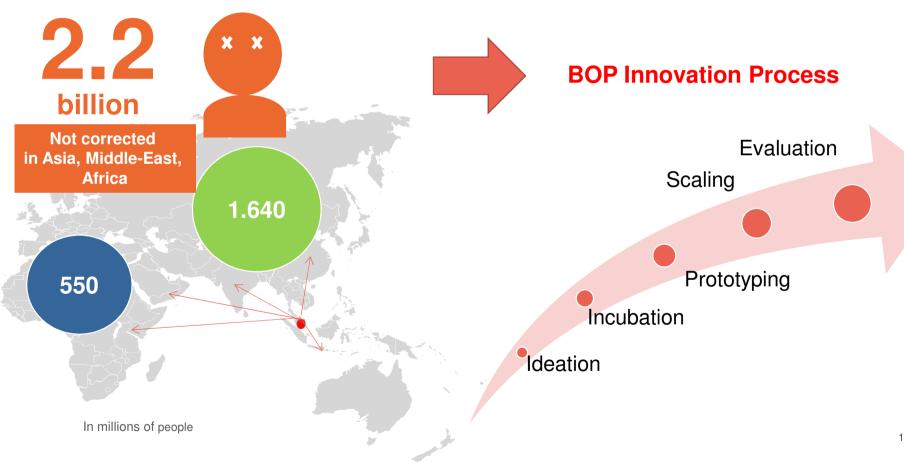
MARKETING INNOVATION







Base of Pyramid Innovation from Singapore





INVESTIGATE, UNDERSTAND AND CUSTOMIZE SOLUTIONS TO NEEDS OF LOCAL MARKETS

BoP

Innovation Lab



Cutting-edge products





New business models / Geographies





Inclusive Business



Low-cost structure / Scalable



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THE EYE MITRA MODEL: CREATING A NEW PROFESSION FOR LAST-MILE CONNECTIVITY



- Recruitment
- 6 weeks intensive training
- Support in setting up microbusiness
- Initial handholding and ongoing business development support





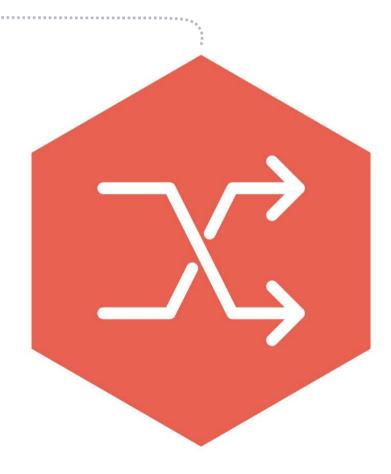
447
WORKING EYE MITRA OPTICIANS ACROSS

15
INDIAN STATES

10,000
TRAINED EYE
MITRAS EXPECTED
BY 2020











THE LARGEST CORPORATE STRATEGIC GIVING PROGRAM TO ACCELERATE CREATION OF SUSTAINABLE VISION CARE FOR ALL

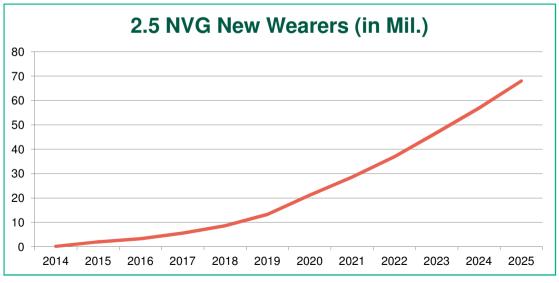




MEASURING OUR SOCIAL IMPACT









COMMINICATING OUR UNIQUE APPROACH







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