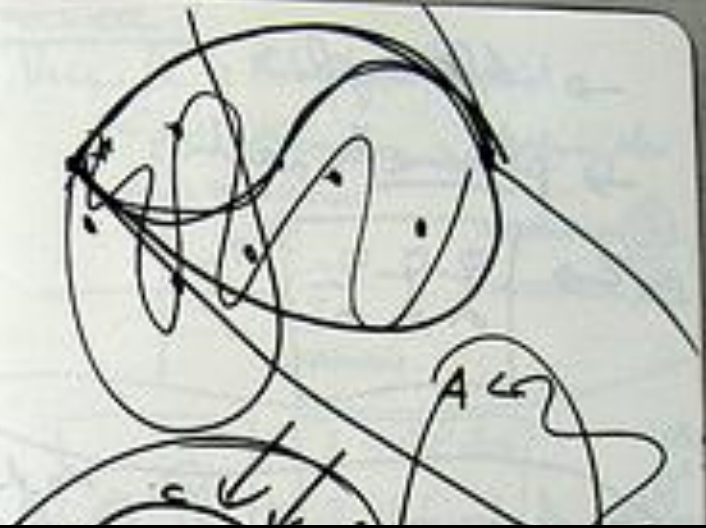


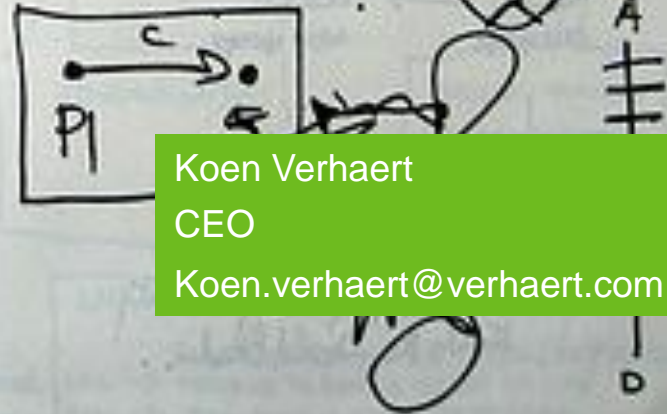


line (A_x, A_y, B_x, B_y)



Design thinking to bridge technology to market

Globalisation of technology transfer- Open innovation



Koen Verhaert
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Koen.verhaert@verhaert.com

Content-Design Thinking & Tech Transfer

VERHAERT



1. My background
2. Traditional versus new perspective on technology transfer.
3. What is needed for technology transfer 0.2
4. Conclusions

My background

- CEO **VERHAERT** MASTERS IN INNOVATION®
A leading European contract R&D center & innovation consultant.
+10 Years Technology transfer @ QinetiQ Space.(Previously Verhaert Space)
- TII -Technology Innovation International, Member of the Board
- Industrial Research Fund, University of Ghent, Member of the Board.
- **Primary education:** Industrial Design , Eindhoven, Netherlands

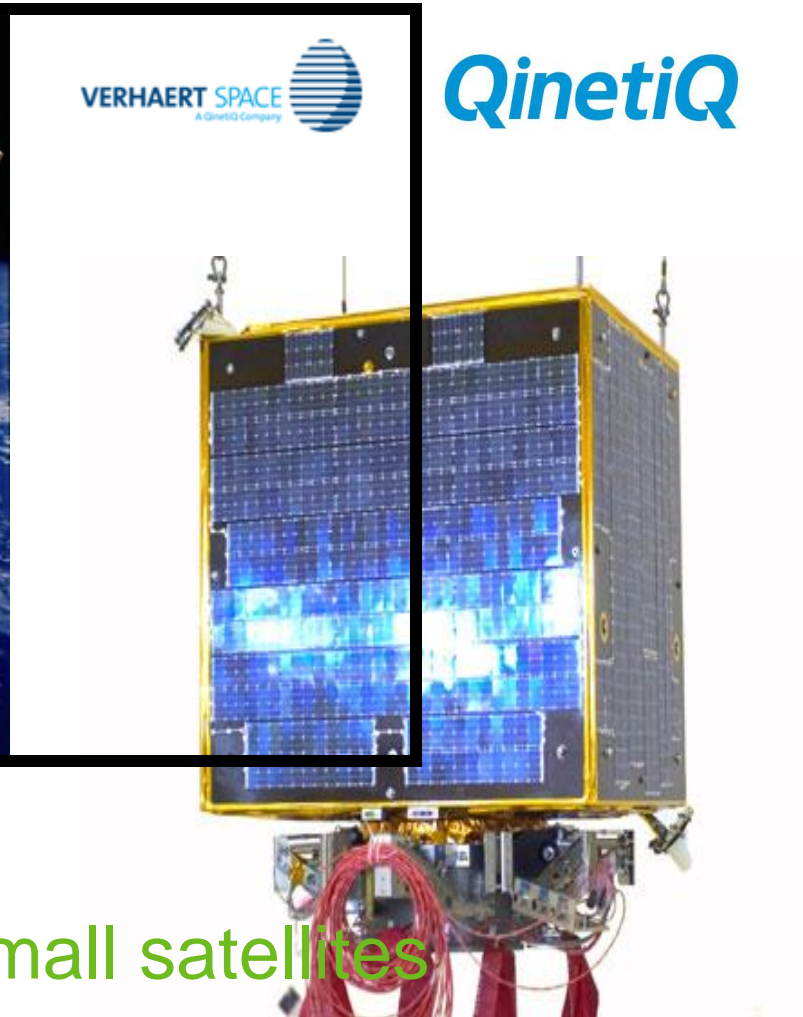
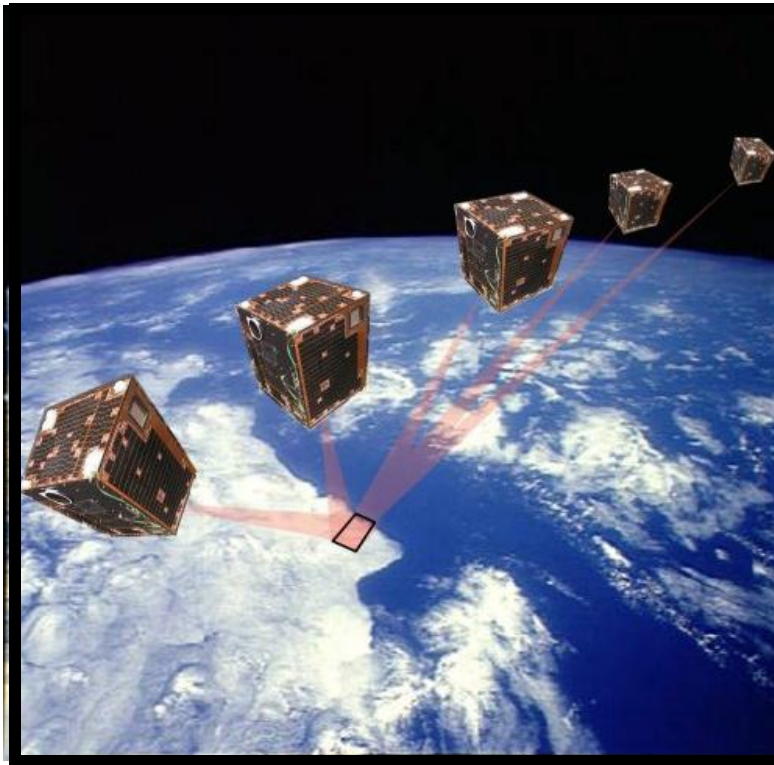
We are an integrated product innovation center.

Our technology programmes transfer advanced technology towards valuable applications

www.verhaert.com



Proba Satellite



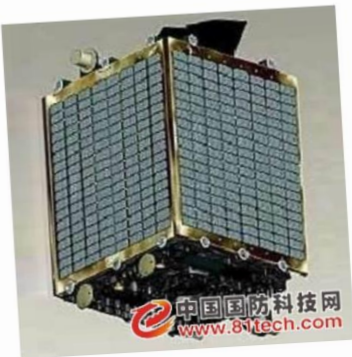
Enabling technology:
Motion technology (AOCS) for small satellites

欧空局Proba-V卫星接近完成

发布日期: 2013-01-18

核心提示: [据美国红轨道网站2013年1月14日报道]欧空局 (ESA) 正在对其Proba-V卫星进行一系列试验, 确保卫星完全就绪。卫星将每两天对全球植被情况进行观测。这颗微卫星将在4月发射, 星上携带的植被传感器是法国斯波特-5卫星植被传感器的小型版。目前Proba-V卫星正在法国图卢兹

国防科技网 (81tech) 讯:



[据美国红轨道网站2013年1月14日报道] 欧空局 (ESA) 正在对其Proba-V微卫星进行一系列试验, 确保卫星完全就绪。卫星将每两天对全球植被情况进行观测。

这颗微卫星将在4月发射, 星上携带的植被传感器是法国“斯波特”-5卫星植被传感器的小型版。目前Proba-V卫星正在法国图卢兹专用设备间进行试验, 对卫星的发射条件、高度真空及其在太空中即将经受的极限温度进行严密的模拟。欧空局称微卫星的集成工作由总承包商奎奈蒂克 (QinetiQ) 太空公司完成。

卫星的主要对地监视设备是一个广角望远镜, 还有一对射线传感器、一个光纤连接器实验、一个半导体无线电转发器样机和一个跟踪飞行器飞行的试验接收器。Proba-V卫星将观测兼容的光谱, 其空间分辨率更加精确。该卫星的有效载荷符合欧空局Proba卫星系列的标准, 该标准旨在帮助一些小公司有前景的新技术进行太空实验。

Proba-V是一个准运行任务, 为一批准用户提供服务。它将打破法国“斯波特”-5卫星服役15年的对地观测记录。目前, 全世界有100多万个植被产品的注册用户, 卫星数据已经为上百份出版的科学报告提供了帮助。Proba-V将是世界上首个从飞行器上探测自主依靠监视传播信号的太空任务。这也将为空中交通情况提供概览帮助。(中国航天系统科学与工程研究院 陈菲 侯丹)

温度传感器 品质革新领导者

奥松电子强大研发团队, 供应高品质, 低价格, 温度传感器, www.aosong.com

锦州阳光科技 气象站 质量三包

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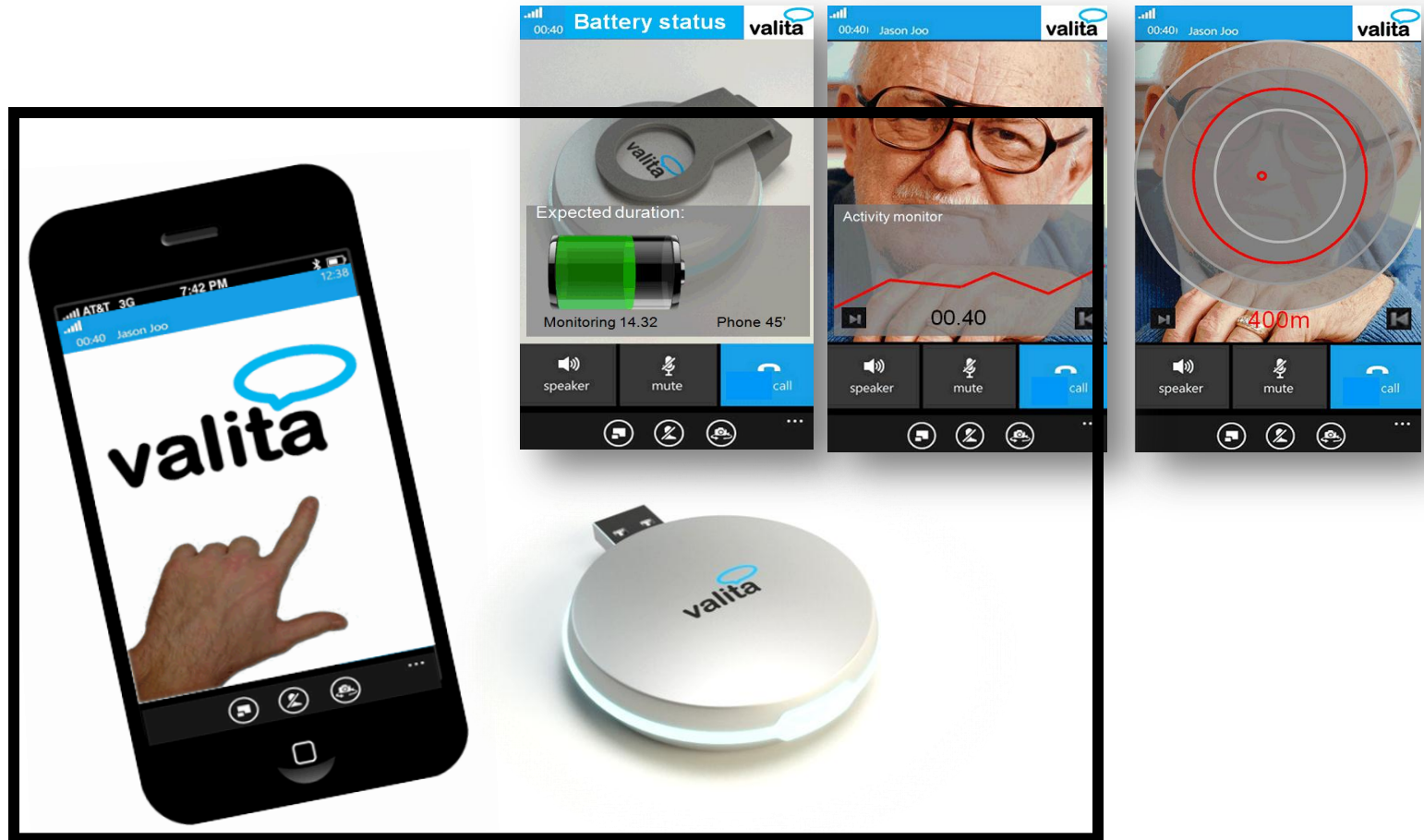




Motion technology for Marine applications



Motion technology for Personal Navigation



Motion technology for Elderly monitoring

A photograph of three business professionals in a meeting. A man in a dark suit and tie is in the foreground, looking down at a document on a green folder. Behind him, a woman with blonde hair is smiling and looking towards the right. To the right, another woman in a dark blazer is looking at a laptop. The scene is set in a modern office with large windows in the background. Two text boxes are overlaid on the image: a green one with white text and a black one with white text.

Traditional perspective ?

Network & IP based



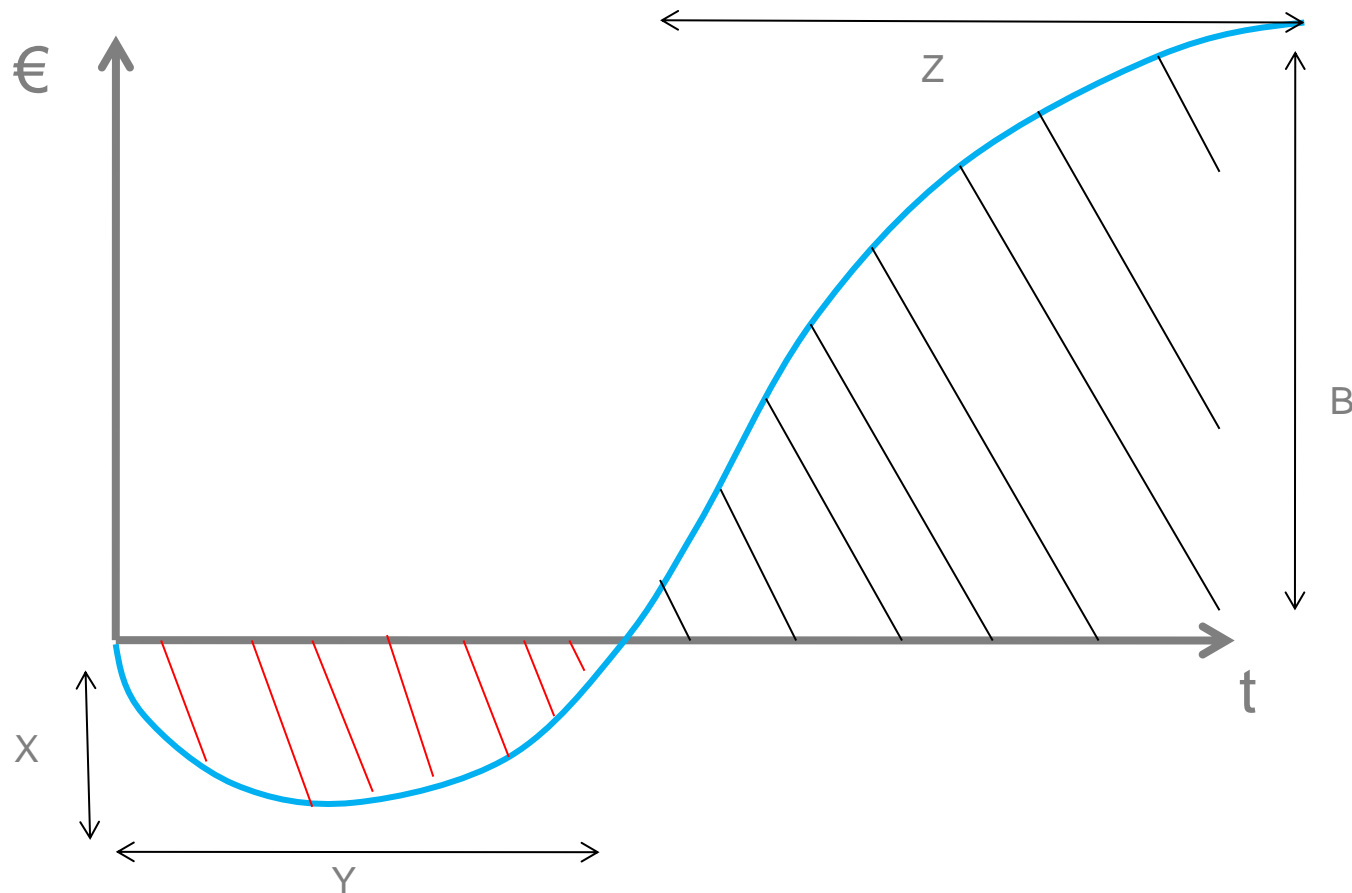
Towards a new perspective ?

Creative & value generating

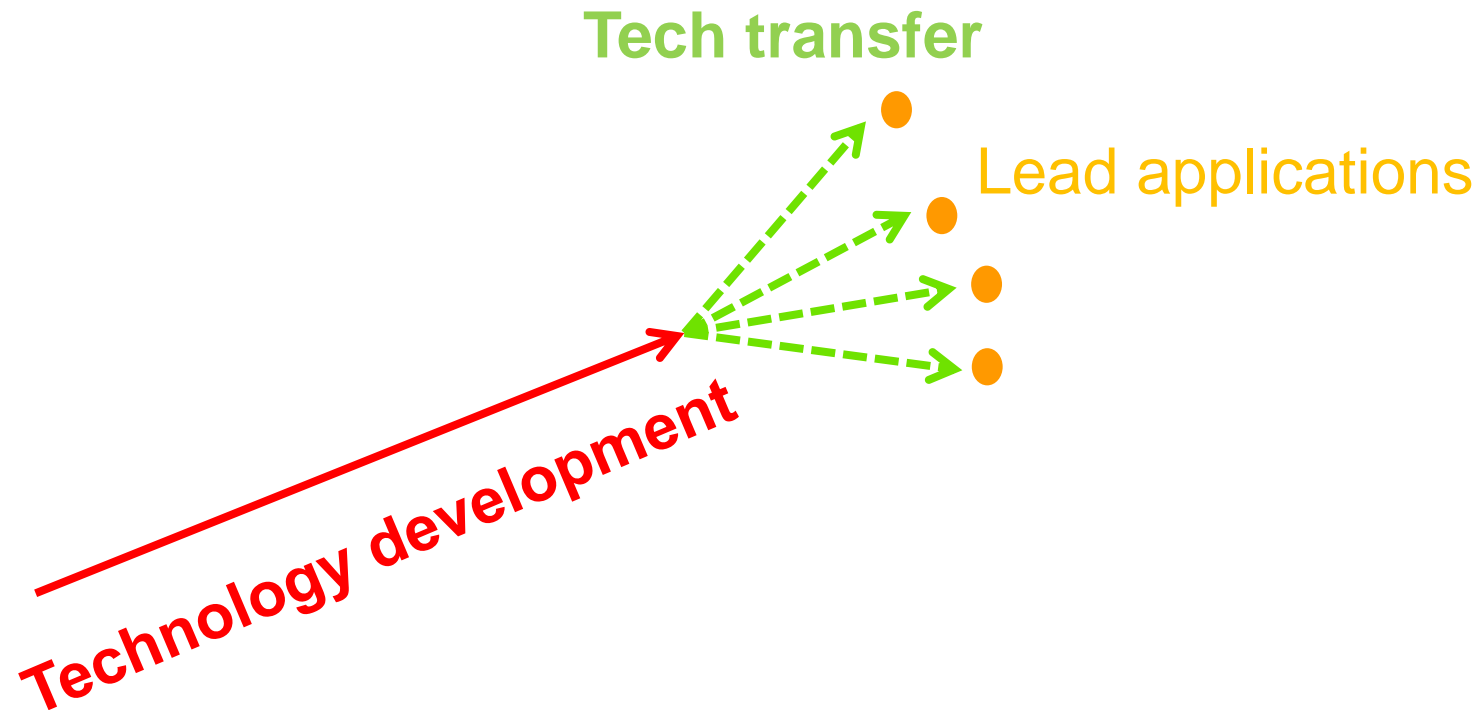
Impact: It's not a free ride

It 's not about plug-and play solutions

Upfront investments to be made & managed



Traditional perspective: linear model



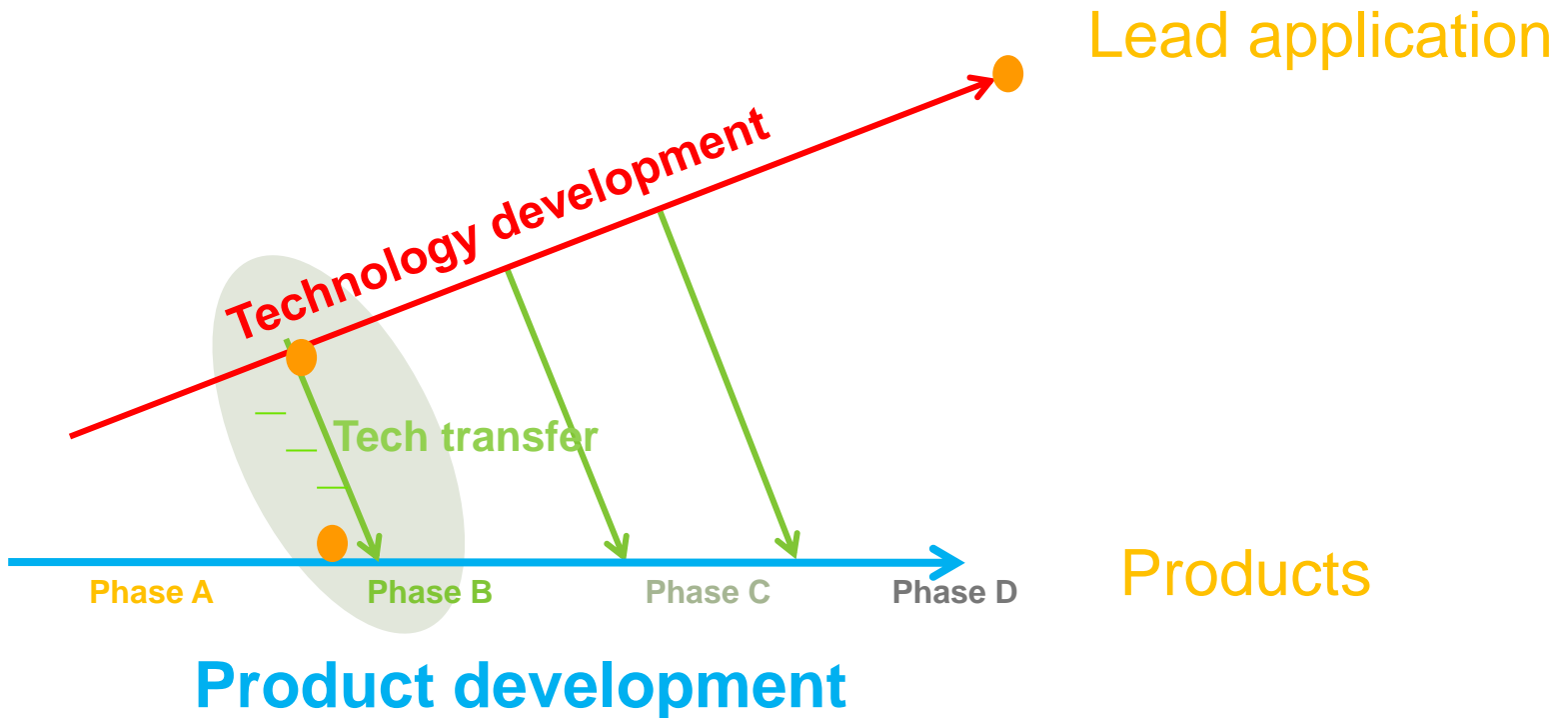
Lead application must be challenging for technology development

≠ no guarantee for successful commercialisation



SIDS monitoring as lead application for stretchable sensors & electronics in wearables.

New perspective: concurrent & integrated model



- How to define the “just good enough” output of technology development? (Criteria)
- How to define value creating applications? (Drivers)

1) Feasibility



2) Allowance



3) Utility



4) Usability



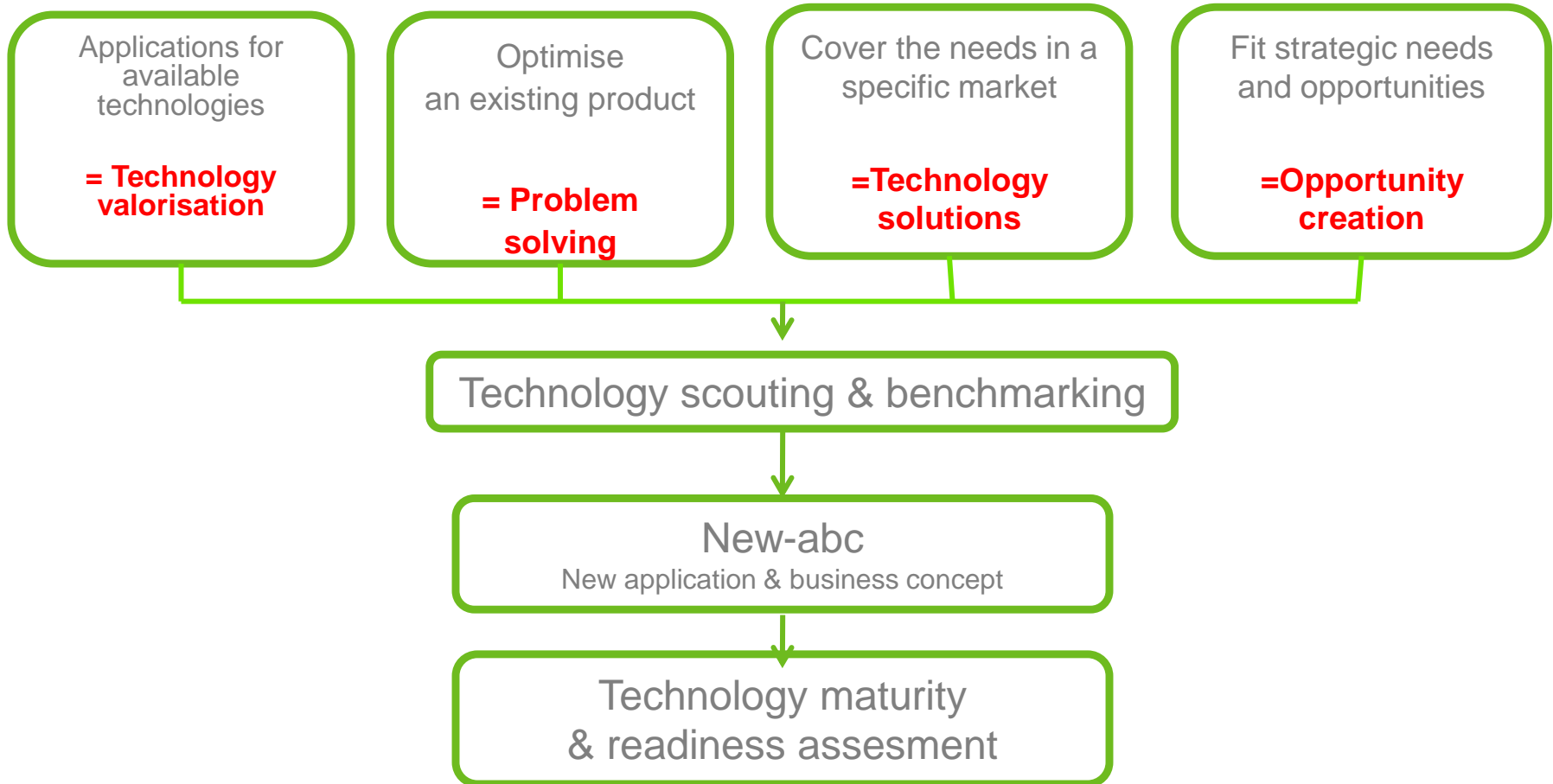
5) Desirability



Differentiating capacity

Need for a multi-disciplinary & human centered approach !

Drivers towards technology transfer (from company perspective)



Need for creative and explorative thinking !



Criteria to be chosen as technology provider

Traditional perspective:

-To be successful in technology valorisation you must be leading in your technology domain.

New perspective:

- To be successful you have to understand explicit and latent needs.
- Have the best fit with non-technology requirements.



What is needed for technology transfer 0.2

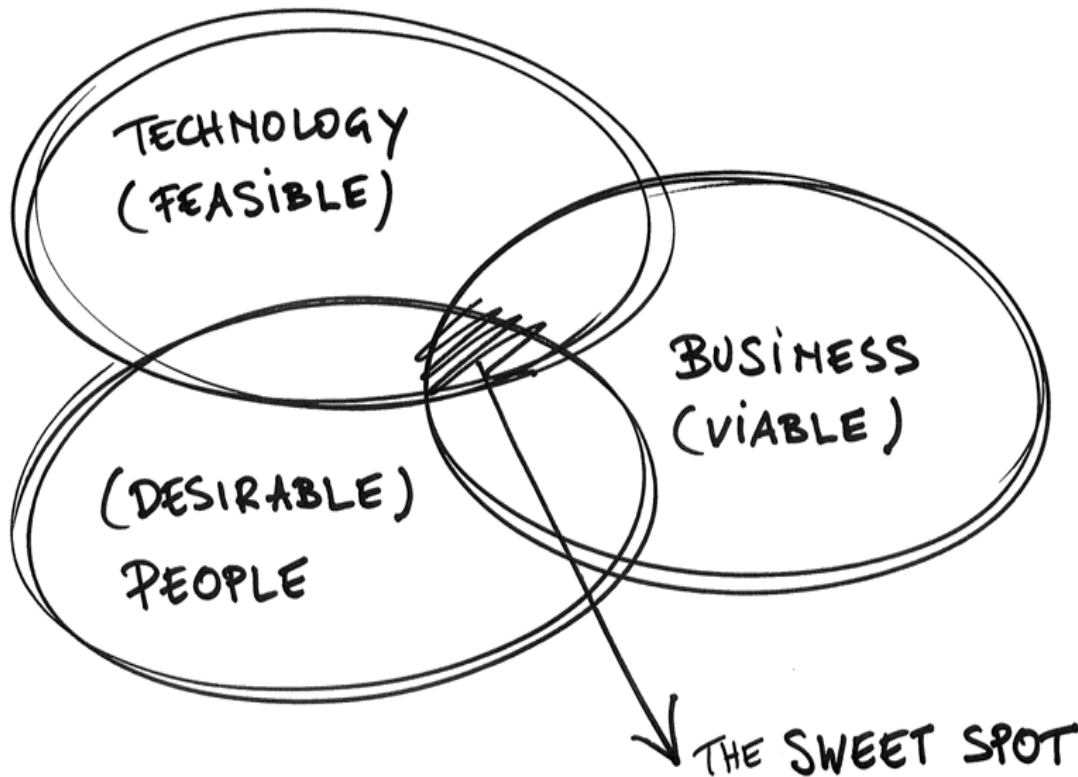
V02 / What is needed

- Multi-disciplinary & Human centered approach
- Creative & explorative thinking
- A new communication language/ Visual thinking

Design Thinking:

A protocol for solving problems and discovering new opportunities.

Design thinking: Multi disciplinary & human centered

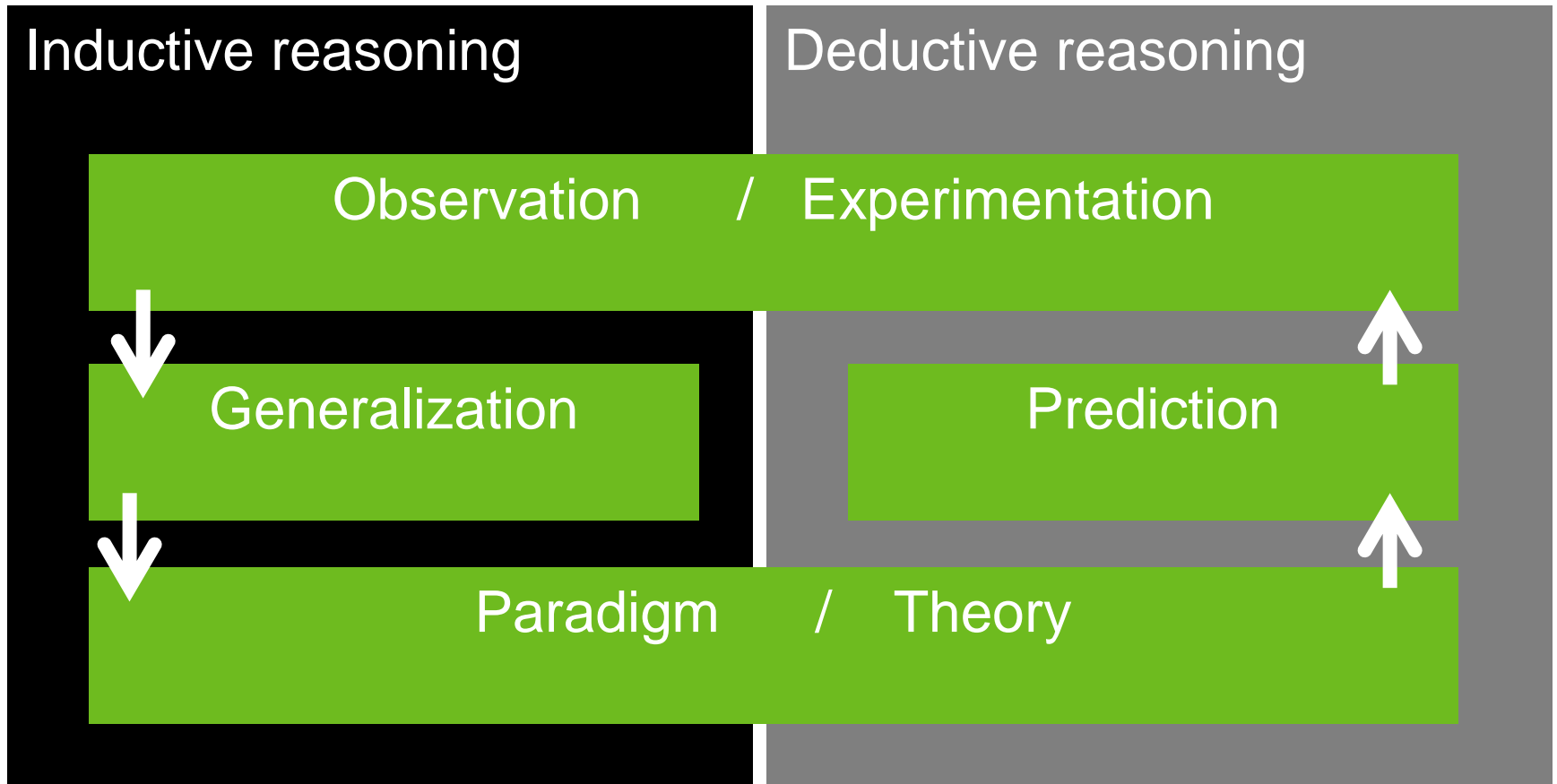


Integrating human aspects & tools:

- Observation
- (Social) trend watching
- Co-development
- Crowd sourcing
- ...

Design thinking: Traditional perspective

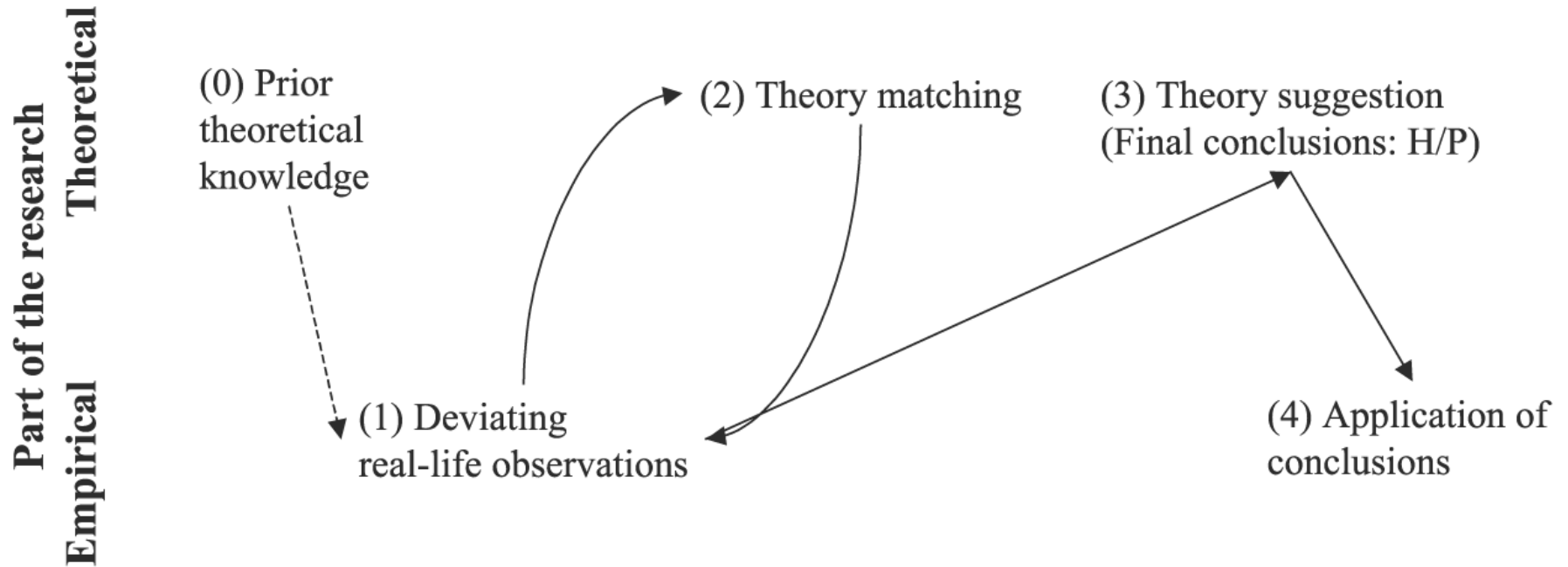
Analytical research process



Design thinking - New perspective:

Abductive research process; oscilating between theoretical & emperial research.

The abductive research process

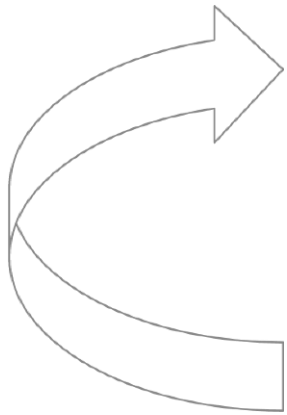


Add creativity and you have Design thinking

VERHAERT



A protocol for solving problems and discovering new opportunities.



- Define the right problem to solve (Drivers)
- Create and consider many options
- Refine & combine selected directions (in stead of selecting)
- Repeat

Design thinking : Culture

Ingredients:

- Visual thinking
- Story telling
- Imagineering: attract creative talent
- Rapid prototyping
- Design friendly environment (respect full, open & direct communication)

Conclusions

Technology transfer 0.2 should be:

- Pro- active and value generating : “from brooker towards project development”
- Therefore the process must become human centered , creative, explorative, and visual.
- Design thinking provides a interesting frame-work for that.



Questions?

For more info & training programs

www.mastersininnovation.com

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www.verhaert.com

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