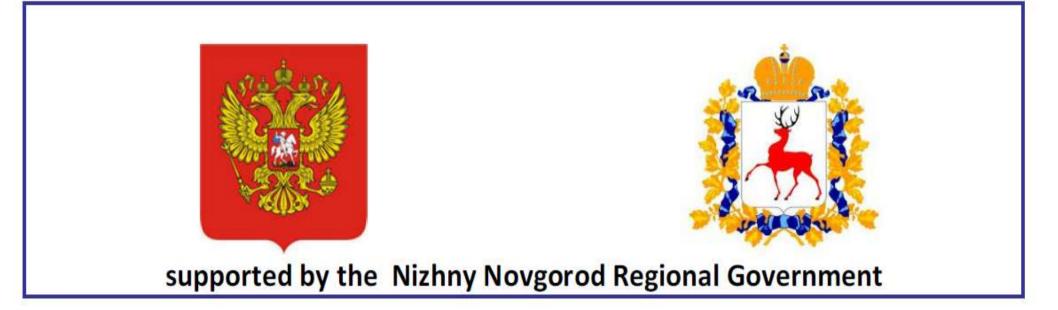
INNOVATION, PROSPERITY, QUALITY OF LIFE

26-28 MAY, 2011

NIZHNY NOVGOROD, RUSSIA





ICANN

International Community Association of Nizhny Novgorod

Foreign companies in Russia: Practice Development

Transfer – Innovation - International May 28, 2011



AGENDA

- 0. Introduction ICANN R. Van Gestel
- **1. Innovations in Automotive Sector in Russia**
- 2. **Intel Global Company in Russia** *V. Bogdanov*
- 3. Large-scale Enterprise Modernization *K. White*
- 4. Establishing and Managing an Austrian Industrial Enterprise Collini - G. Rakhmatova
- 5. Interregional and International Cooperation in the Russian Reforms – O. Kolobov
- 6. Roadmap: Knauf University D. Suchkov

Introduction ICANN

- * Established in 1997
- * international companies and organizations in the Nizhny Novgorod region
- * business, government and social contacts
- * lobbies interests of its members

ICANN

* 35 members, various industries:

- banking
- high-tech
- food & beverage
- consulting, accounting
- automotive & other manufacturing,
- education
- various service sectors

ICANN Members

Alliance Française de Nijni-Novgorod Ancor **Banca** Intesa **Banque Societe Generale Vostok Branoros CCA Engineering** Collini Flaig + Hommel **Freudenberg Politex** Hellmann East Europe IKEA **Intel Corporation International Institute of Economics, Law and Management NNGASU** Japan Center in Nizhny Novgorod **Kelly Services Knorr-Bremse RUS**

KPMG Lear Corporation LEONT **Liebherr-Nizhny Novgorod** Lufthansa German Airlines **Malojer Austro Engineering Marchmont Capital Partners MonsterRussia** Raiffeisenbank **Restaurant IL Porto Rettenmaier RUS Produktion RusVinyl Schneider Electric** SCHOTT Pharmaceutical Packaging Trosifol Uhde Unilin Wartsila Ship Design Russia Wolga Consult

ICANN Members - automotive

- Branoros
- Collini
- Flaig + Hommel
- Hellmann East Europe
- Knorr-Bremse RUS
- Lear Corporation
- LEONI
- Trosifol

Balakhna: Rettenmaier

> Bor: Trosifol

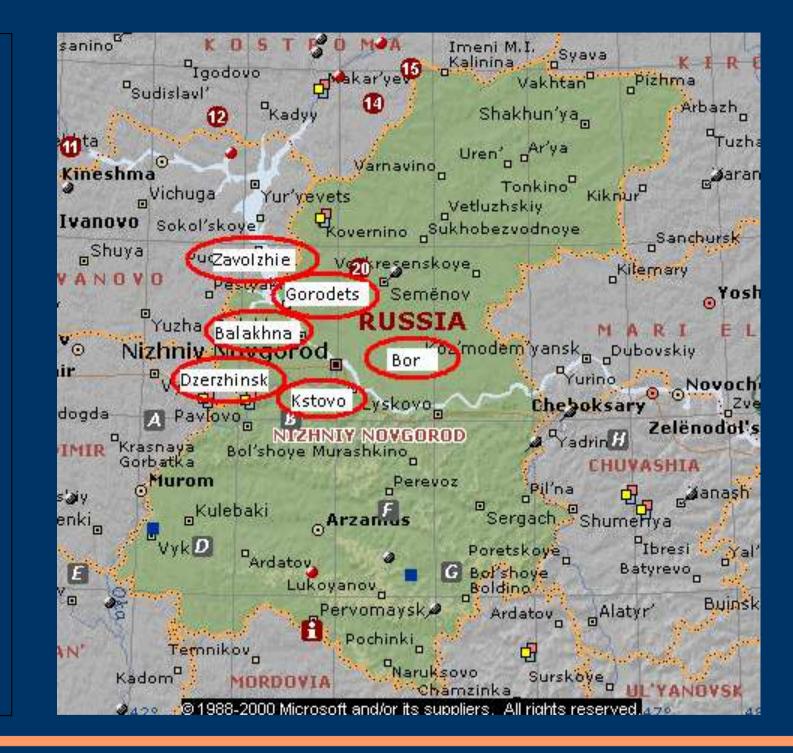
Dzerzhinsk: Liebherr Malojer Uhde

Gorodets: LEONI

Kstovo: Branoros IKEA RusVinyl

Zavolzhie:

Freudenberg Politex Schott



Investment Projects ICANN members

- Investors: 15 members companies
- Investment: \$3.2 bn
- New Jobs: 6,300
- Large Investors:
- Liebherr
- Intel
- Schott
- Rettenmaier
- RusVinyl

Innovations in the Automotive Sector in Russia

Innovation: high-tech vs. down-to-earth

High-tech:
 → Nano technology, "Skolkovo"

 Down-to-earth:

 → Implementation of foreign technologies in Russia

Automotive industry:

- High-tech:
 - \rightarrow Airbags
 - → Catalytic converters
 - \rightarrow Hybrid cars
 - \rightarrow "Pedestrian scanners"
- Down-to-earth:

 → More & more electronics
 → Better stamping, moulding

Approaches to innovation

- Product (design) innovation
- Process innovation

Product innovation

- Functionality (what for, how to handle it)
- Visual appeal (materials, colors)
- Environmental / Health & Safety (materials)
- Cheaper in price and/or usage

Process innovation

Production

- choice of technology
- relation equipment/labor

Logistics

- order speed, availability
- stock management, internal logistics
- Environmental / Health & Safety
 - ergonomics
 - cleaner production

Innovation Automotive Russia

Product design

- Dictated from abroad
- Few R&D centers in Russia

Processes

 Technology mostly driven by experiences from outside of Russia

BUT: cost considerations require original solutions

 Most companies copy logistic methods/concepts from elsewhere

BUT: vast distances in RF require original approaches

Conditions for product innovation

Money, so...

- Production volumes
- Government stimulation
- A strong environmental lobby

Government role in Russian car industry

• "Industrial Assembly" (low customs duties in exchange for localization)

- Technoparks
 - Support to concentrate companies
 - Tax breaks

Government role in Russian car industry

- What more can be done?
 - Education in the region
 - Infrastructure

Thank you for your attention



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