THE INNOVATION JOURNEY: FROM IDEA TO NOVELTIES

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> LUXEMBOURG INSTITUTE OF SCIENCE AND TECHNOLOGY



THE MERGER OF TWO MAJOR PUBLIC RESEARCH ACTORS IN LUXEMBOURG







In April 2012, CRP Gabriel Lippmann and CRP Henri Tudor announced their intention to merge.

On January 1st, 2015 a new RTO is born



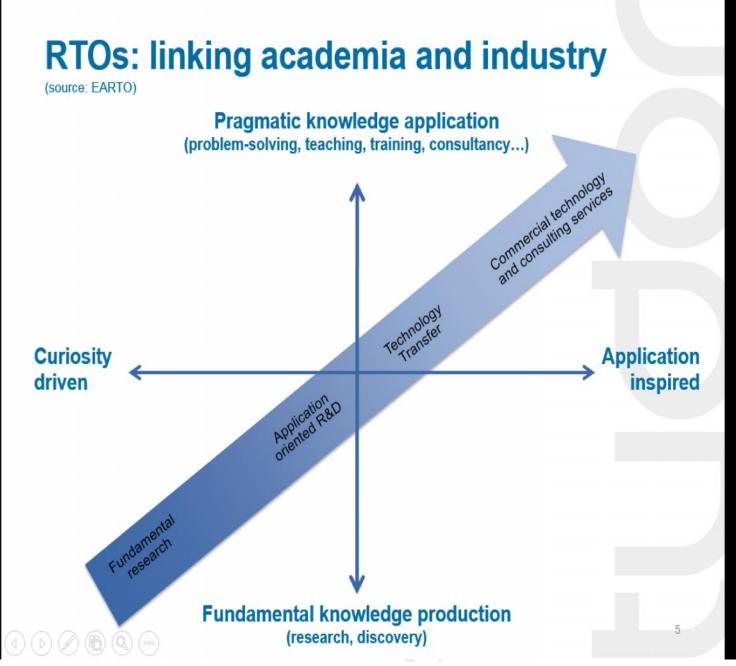
MAIN FIGURES



- A budget of approximately: EUR 64 million*
- Contract research: EUR 10.5 million*
- Competitive research: EUR 14.5 million*
- 630 employees, ³/₄ of whom are researchers
 - About **70** Phd students
 - Nearly **40** different nationalities represented
 - **350** scientific publications referenced
 - A portfolio of **50** patent families

The expertise of LIST's researchers is deployed in close to 300 research projects, 30% of which are conducted within European programmes

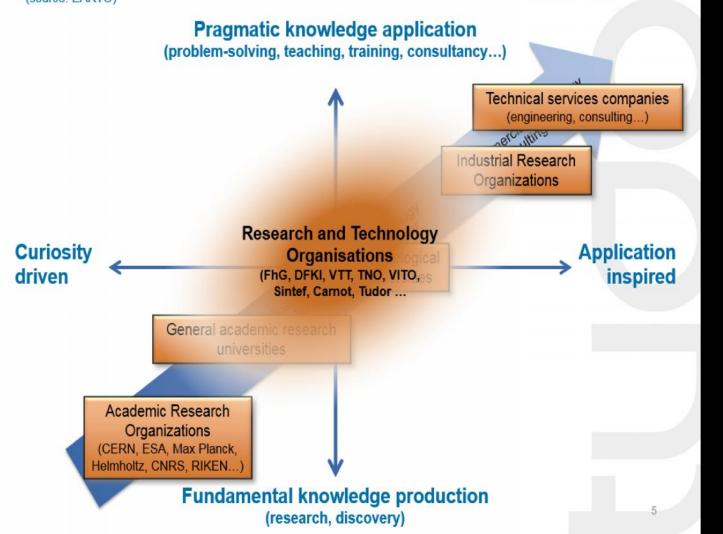
^{*2015} Objectives of the Performance Contract signed with the Luxembourg govt for the period 2015-2017



(research, discovery)

RTOs: linking academia and industry

(source: EARTO)



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3 DEPARTMENTS WITH FOCUSED RDI DOMAINS

IT FOR INNOVATIVE SERVICES (ITIS)

- Decisional knowledge dynamics
- Trusted service systems
- Service engineering with impact

MATERIALS RESEARCH AND TECHNOLOGY (MRT)

- Nanomaterials & nanotechnologies
- Composite & advanced materials

ENVIRONMENTAL RESEARCH AND INNOVATION (ERIN)

- Water security & safety
- Plant for biomass, biopolymers & bioenergy
- Life cycle sustainability & risk assessment
- Environmental informatics

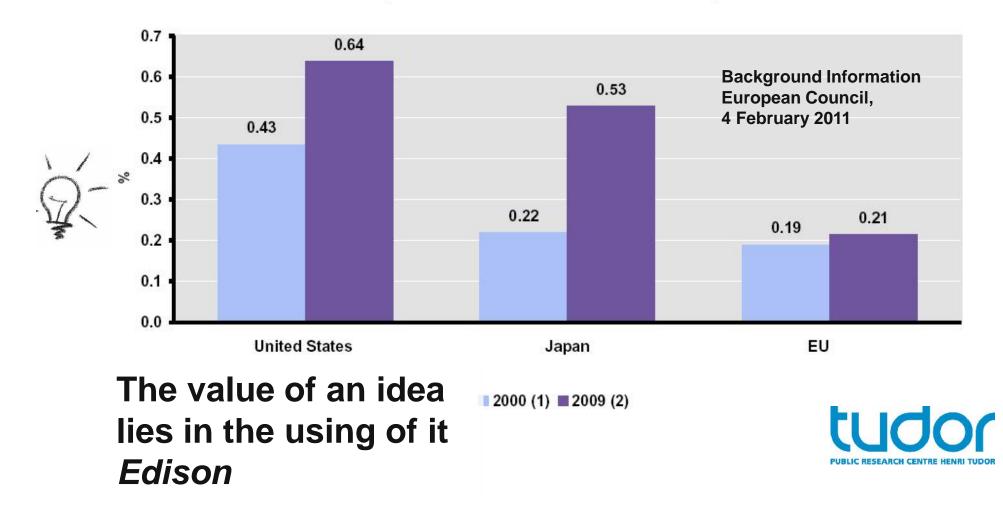
OF SCIENCE AND TECHNOLOGY RESEARCH AND NNOVATION (ERIN) MATERIALS RESEARCH AND ts for biomass, biopolymers and TECHNOLOGY (MRT) Life cycle sustainability and risk issessment e-Science for environmental and biological applications IT FOR INNOVATIVE SERVICES (ITIS) Decisional knowledge dynami **Trusted service systems** ervice engineering with impac

LUXEMBOUR

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EU: ABILITY TO PROFIT FROM PATENT

Licence revenues in US, Japan and EU (% of GDP, 2000 and 2009)



SOME SURVEY-BASED EVIDENCE

EUROPE IS PARTICULARLY WEAK IN THE TRANSFORMATION OF IDEAS IN NEW PRODUCTS AND SERVICES.

(European Cluster Memorandum)

ENTREPRENEURSHIP CULTURE IS CRUCIAL TO FOSTER ECONOMIC GROWTH. (OECD) PRODUCTIVITY OF R&D MUST BE INCREASED. (Aho-Report)

INITIATIVES OFTEN FAIL TO **ADDRESS** THE **TRANSNATIONAL** DIMENSION OF **KNOWLEDGE TRANSFER**.

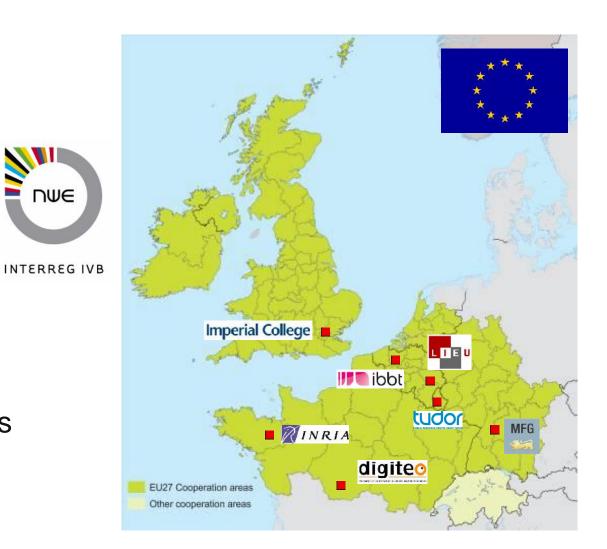
(European Commission)

There is a need for action: to improve the transfer process



FITT ...

- •FITT = Fostering Interregional Exchange in ICT Technology Transfer
- Co-funded by EU
- June 2008 May 2011
- 4.300.000 €
- 7 Partners 5 Countries

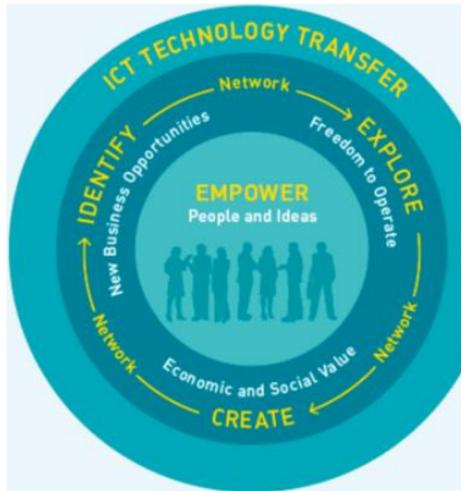


WHAT DID WE DO ABOUT IT?

- Practitionners / Pragmatic approach
- A unique Professional framework
- A practical model for building up a successful business, supported by practical and academic evidence.
- How to create economic / social value from knowledge ?

FITT Logic





The FITT Toolbox

More than 60 topics

... a collection of practical tools ready made for tech transfer

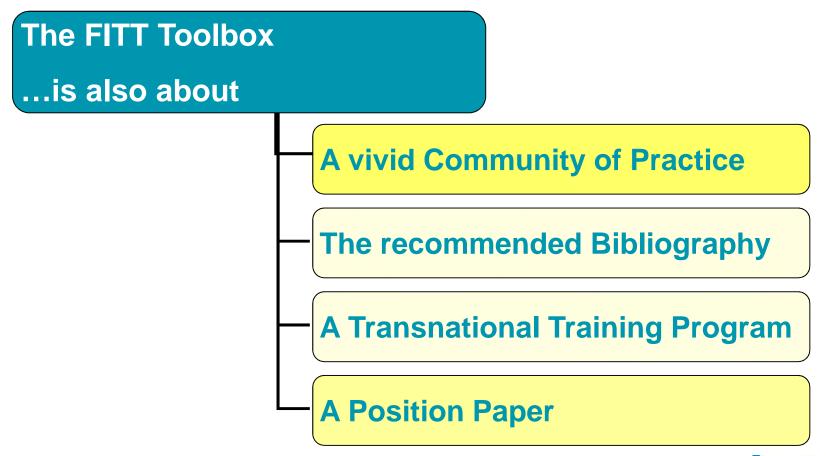
... with a modular structure

... all to do with a practical focus for people with little time to study

... full of (best-) practices, case studies, instruments, external sources and articles

OPPORTUNITY ID	ENTIFICA	TION							
Creation of Transfer Awareness		Monitoring of Activities		Evaluation of Transfer Projects					
IP MANAGEMENT									
Protection Value		tion Exploitation			Standardisation & Certification				
HUMAN RESOURCES MANAGEMENT									
Motivation & Incentives		Communication & Collaboration		Training & Team Construction					
VALUE CREATION	1								
Marketing			Business Modeling						
NETWORKING & CLUSTERING									
TT Collaboration			Network Management						

And there is more to FITT





TIPA® - TUDOR IT SERVICE MANAGEMENT (ITSM) PROCESS ASSESSMENT



www.tipa-itsm.com

- Problem/Idea
 - How to demonstrate the quality of IT service management in organizations ?
- Solution & Partners
 - TIPA, a framework to assess and improve service management processes based on a international standard (ISO/IEC 15504) and ITIL® (set of best practices in IT Service Management)
 - Van Haren Publishing
 - itSMF, Dimension Data (LU), BCE (LU)
- Validation
 - 12 published articles in reviewed journals and conferences
 - Validation by national experts (itSMF) and early adopters (Dimension Data, BCE/RTL)
- Valorisation
 - Tudor is co-editor of the ISO 20000 series (Part 4)
 - Publication of a book by an international publisher
 - Partnership for the distribution of the associated materials at international level



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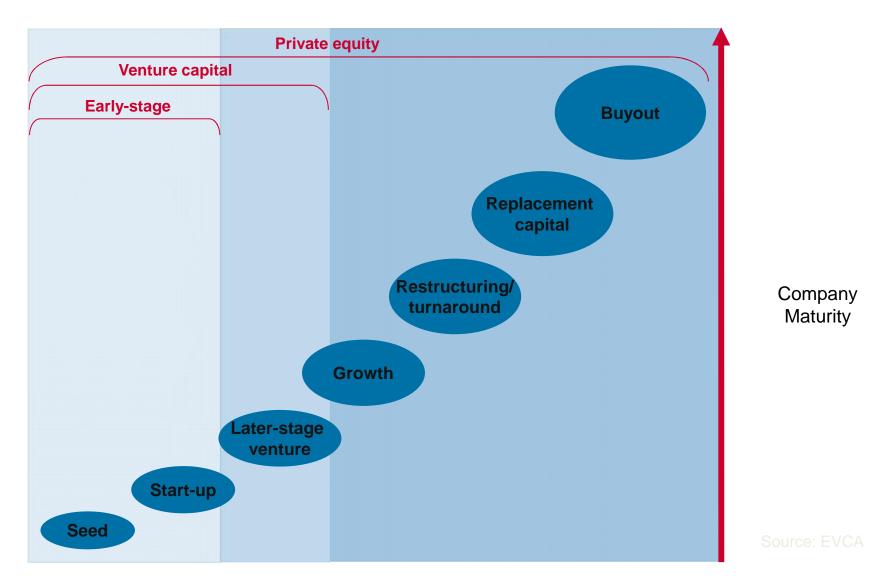


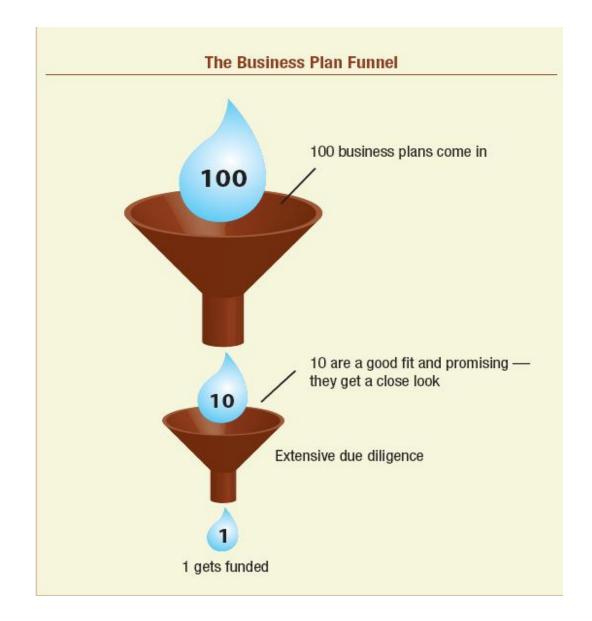
- Use ITC technologies in order to replace paper/pencil based testing methods for the large scale evaluation of competences
- Solution
 - An Open Source Computer Based Assessment Platform that provides all actors of the entire assessment process a comprehensive set of functionalities enabling the creation, the management, and the delivery of electronic assessments and surveys
- Validation
 - Joint initiative with University of Luxembourg
 - Numerous scientific publications and international partnerships (DIPF (DE), ETS (USA), ACER (AUS), University of Szeget (HU), University of Luxembourg)
 - Utilisation by OECD in it's well-known large-scale PISA (Programme for International Student Assessment) and PIAAC (Programme for International Assessment of Adult Competencies) studies in 2009 and 2012
- Valorisation
 - 2 trademarks, licence granting
 - service for national and international surveys



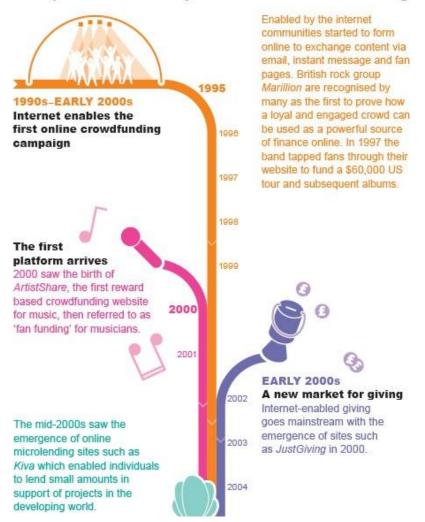


PRIVATE EQUITY FUNDING





A super short history of modern crowdfunding



Microlending and P2P lending take off

2005

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Source: http://www.nesta.or g.uk/news/historycrowdfunding

In parallel peer-to-peer (P2P) lending between individuals in the developed world took off with the launch of *Zopa* in the UK and *Prosper* in the US.

LATE 2000s-

EARLY 2010s Expansion of the model

into new areas The turn of the decade has seen the application of the model to other areas previously dominated by large funders. These included investing for equity in start-ups and lending to businesses.

Another new area has been funding of public and social projects with platforms such as *Peoplefund.it*, *Buzzbnk* and *SolarSchools*.

2006–2010 Reward based

crowdfunding goes big

 2007 The end of the decade saw the reward model of crowdfunding continue to grow. Sites such as *Indiegogo* and *Kickstarter* drove the expansion of crowdfunding into the arts and creative industries more generally.



CROWDFUNDING PLATFORMS



Some facts & figures

Number of crowdfunding platforms in the US	191
Percentage growth of CP worldwide	60%
Worldwide crowdfunding volume	2.8 bn\$ (2012)
Social causes are most active categories	30%
Projects launched on Kickstarter	222,533
Total funds raised of Pebble: e-paper watch	10,266.85K\$
Number of visitors to Crowdcube site in UK	130,184
Source: Statistica, accessed May,8 th , 2015	

CROWDFUNDING : FIGURES



Global Crowdfunding Volume Reaches \$2.7 Billion in 2012

Total funds raised through crowdfunding during 2012 (in million U.S. dollars)





Key statistics: 2014

€2,957 million

Total transaction volume of the online European alternative finance market

144%

Growth of the online European alternative finance market compared with 2013

€620 million

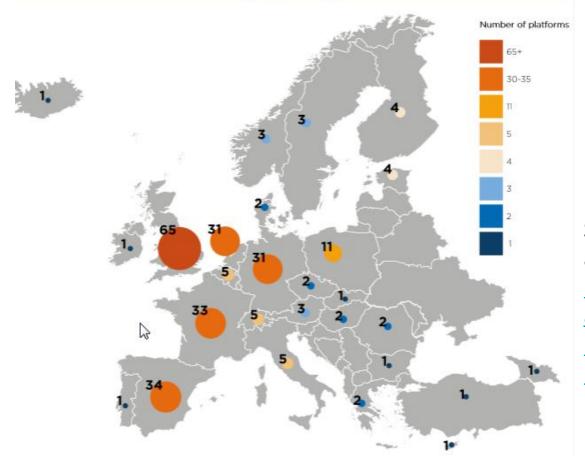
Total transaction volume of the online European alternative finance market excluding the UK

€201 million

Early-stage, growth and working capital funding provided to European startups and SMEs through alternative finance platforms Source: Wardrop et al., (2015) available at <u>http://ec.europa.eu/finance/general-</u> <u>policy/docs/crowdfunding/150304-presentations-</u> <u>ecsf_en.pdf</u>



THE GEOGRAPHICAL DISTRIBUTION OF SURVEYED ALTERNATIVE FINANCE PLATFORMS IN EUROPE (BY COUNTRY)



Source: Wardrop et al., (2015) available at http://ec.europa.eu/finance/gener alpolicy/docs/crowdfunding/150304presentations-ecsf_en.pdf

A WORKING TAXONOMY OF ALTERNATIVE FINANCE, WITH VALUE OF 2014 EUROPEAN TRANSACTIONS IN €M (EXCLUDING THE UK)

Peer-to-Peer Consumer Lending	Debt-based transactions between individuals; most are unsecured personal loans.	274.62m
Reward-based Crowdfunding	Backers have an expectation that recipients will provide a tangible (but non-financial) reward or product in exchange for their contribution.	120.33m
Peer-to-Peer Business Lending	Debt-based transactions between individual/institutional investors and existing businesses who are mostly SMEs.	93 m
Equity-based Crowdfunding	Sale of registered security by mostly early-stage firms to investors.	82.56m
Community Shares/ Microfinance	Microfinance refers to the lending of small sums to entrepreneurs who are often economically disadvantaged and financially marginalised. There is a debt obligation incurred, but the amounts lent are very small. Community shares refer to the sale of withdrawable share capital in cooperative and community benefit societies.	19.91m
Donation-based Crowdfunding	No legally binding financial obligation incurred by recipient to donor; no financial or material returns are expected by the donor.	16.34m
Invoice Trading	Firms sell their invoices or receivables to a pool of individual or institutional investors.	6.63m
Debt-based Securities	Lenders receive a non-collateralised debt obligation, typically paid back over an extended period of time. Similar in structure to purchasing a bond, but with different rights and obligations.	3.61m
Pension-led Funding	Mainly allows SME owners/directors to use their accumulated pension funds in order to invest in their own businesses. Intellectual properties are often used as collateral.	N/A

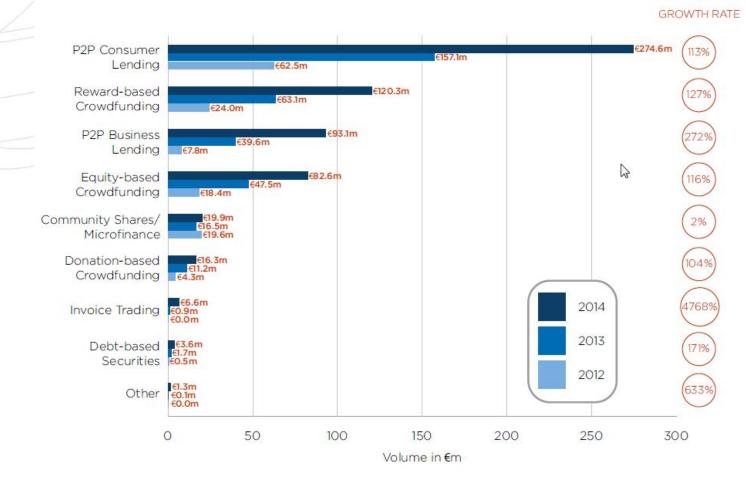


Source: Wardrop et al., (2015) available at http://ec.europa .eu/finance/gen eralpolicy/docs/cro wdfunding/1503 04presentationsecsf_en.pdf

UNDERLYING AIM: GREED OR RECOGNITION?



ALTERNATIVE FINANCE MODELS IN EUROPE (EXCLUDING THE UK) VOLUME IN €M AND AVERAGE GROWTH RATE 2012-2014



Source: Wardrop et al., (2015) available at http://ec.europa .eu/finance/gen eralpolicy/docs/cro wdfunding/1503 04presentations-

<u>ecsf_en.pdf</u>

EXAMPLES IN HEALTH/TECH



KITE Patch

- This innovative and **nontoxic patch keeps mosquitoes at bay** for up to 48 hours, by affixing to clothing and deterring insects that track humans by smelling for carbon dioxide. The idea was the brainchild of a University of California team, and the initiative was jumpstarted by generous support from the Bill and Melinda Gates Foundation and National Institutes of Health. Since **exceeding their funding goal seven times** over, Kite in partnership with Pilgrim Africa is now working to distribute the magical patch to Uganda, which is heavily affected by mosquito-borne illnesses.
- Source: Indiegogo.com (https://www.indiegogo.com/projects/kite-patch)



EXAMPLES IN HEALTH/TECH



• FORM1

• With **3D printable clothing** being a prediction for the future, the need for affordable home printer options needs attention now. Well, researchers from the **MIT Media Lab** have taken on the challenge creating the FORM1, a project to create an affordable, professional 3D printer for the public. The FORM1 blew through its **original \$100,000 goal, getting over 2,000 backers and \$3 million dollars in funding**.



Source: Kickstarter (<u>https://www.kickstarter.com/projects/formlabs/form-1-an-affordable-professional-3d-printer/video_share</u>

EXAMPLES IN HEALTH/TECH



Scientific crowdfunding



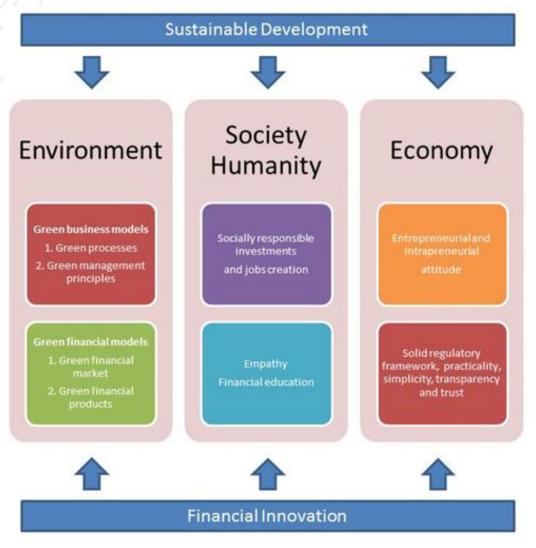
• Pilot experiment for developing a new cancer treatment which utilizes the patients own immune system to fight and kill their tumor. Early results are very promising but we want to continue improving our system. By using nanoparticles to stimulate immune cells against tumor targets, we can avoid the potential dangers of directly injecting nanoparticles into patients while harnessing their versatility in antigen and adjuvant delivery

(Source: experiment.com, other platforms are www.petridisch.org and walacea.com)

HUMAN AGENDA



Financial Innovation



Source: Salampasis and Mention, 2013

OPEN QUESTIONS



For debate ...

- Ethical issues of crowdfunding for science purposes
- Regulation needs
- Another form of the FinTech revolution
- Trust and the role of the customer in financial services
- Greediness, recognition or social commitment
- Complement or substitute to Venture Capital ?
- Threat to the business model of incumbents?
- "Too big to fail": again, a wrong assumption?



Thank you very much for your kind attention



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